AGILITY GLOBAL PLC AND SUBSIDIARIES

INTERIM CONDENSED CONSOLIDATED FINANCIAL INFORMATION (UNAUDITED)

31 MARCH 2025





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ADGM Registered No. 000001136

REPORT ON REVIEW OF INTERIM CONDENSED CONSOLIDATED FINANCIAL INFORMATION TO THE BOARD OF DIRECTORS OF AGILITY GLOBAL PLC

Introduction

We have reviewed the accompanying interim condensed consolidated statement of financial position of Agility Global PLC (the "Parent Company") and its subsidiaries (collectively, the "Group") as at 31 March 2025, and the related interim condensed consolidated statement of income, interim condensed consolidated statement of comprehensive income, interim condensed consolidated statement of cash flows and interim condensed consolidated statement of changes in equity for the three month period then ended. The management of the Parent Company is responsible for the preparation and presentation of this interim condensed consolidated financial information in accordance with International Accounting Standard IAS 34: *Interim Financial Reporting* ("IAS 34"). Our responsibility is to express a conclusion on this interim condensed consolidated financial information based on our review.

Scope of Review

We conducted our review in accordance with International Standard on Review Engagements 2410, "*Review of Interim Financial Information Performed by the Independent Auditor of the Entity*". A review of interim financial information consists of making inquiries, primarily of persons responsible for financial and accounting matters, and applying analytical and other review procedures. A review is substantially less in scope than an audit conducted in accordance with International Standards on Auditing and consequently does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in an audit. Accordingly, we do not express an audit opinion.

Conclusion

Based on our review, nothing has come to our attention that causes us to believe that the accompanying interim condensed consolidated financial information are not prepared, in all material respects, in accordance with IAS 34.

For Ernst & Young Middle East (ADGM Branch)

Javiar Athania

Gaurav Dokania

12 May 2025 Abu Dhabi, United Arab Emirates

INTERIM CONDENSED CONSOLIDATED STATEMENT OF FINANCIAL POSITION (UNAUDITED) As at 31 March 2025

(Audited) 31 March 31 December 2025 2024 USD 000's USD 000's Notes ASSETS Non-current assets Property, plant and equipment 904,510 898,937 Projects in progress 66,221 63,357 Right-of-use assets 684,317 711,549 785,694 785,059 Investment properties Intangible assets 278,205 279,097 Goodwill 853,851 857,932 Investment in associates and joint ventures 461,196 452,049 Financial assets at fair value through profit or loss 46,416 51,080 Financial assets at fair value through other comprehensive income 4 3,807,334 4,198,724 Other non-current assets 281,181 166,383 Loans to related parties 11 1,201,010 1,271,291 **Total non-current assets** 9,369,935 9,735,458 **Current** assets Inventories 169,065 230,052 Trade receivables 643,613 602,248 Amount due from related parties 11 14,820 14,785 Other current assets 371,478 319,195 Loan to a related party 11 221,256 Bank balances, cash and deposits 871,210 5 961,523 2,381,755 2,037,490 **Total current assets** TOTAL ASSETS 11,751,690 11,772,948 EQUITY AND LIABILITIES EQUITY Share capital 625,063 625,063 Foreign currency translation reserve (3,763) 72,156 (30,378) (198,965) Hedging reserve (987,583) Investment revaluation reserve (1,380,430) Other reserves 18,425 16,109 Retained earnings 6,097,908 6,076,508 5,326,825 5,603,288 Equity attributable to equity holders of the Parent Company Non-controlling interests 430,320 421,156 5,757,145 6,024,444 **Total equity** LIABILITIES Non-current liabilities Provision for employees' end of service benefits 117,991 133,023 2,979,830 Interest bearing loans 7 3.224.356 Lease liabilities 589,488 584,631 231,500 Other non-current liabilities 90,201 **Total non-current liabilities** 4,017,179 3,933,841 **Current liabilities** 7 548,899 434,040 Interest bearing loans Lease liabilities 182,676 199,544 1,157,632 Trade and other payables 1.218,963 Amount due to related parties 11 26,828 23,447 1,977,366 **Total current liabilities** 1,814,663 **Total liabilities** 5,994,545 5,748,504 TOTAL EQUITY AND LIABILITIES 11,751,690 11,772,948

Tarek Abdulaziz Sultan AlEssa Chairman

The attached notes 1 to 15 form part of this interim condensed consolidated financial information.

INTERIM CONDENSED CONSOLIDATED STATEMENT OF INCOME (UNAUDITED)

For the period ended 31 March 2025

		Three mon 31 Ma	
	-	2025	2024
	Notes	USD 000's	USD 000's
Revenue from contract with customers	8	1,142,504	979,404
Direct expenses		(444,404)	(359,326)
Other operating expenses		(126,207)	(116,923)
Salaries and employee benefits		(426,153)	(371,030)
Share of results of associates and joint ventures		16,566	1,560
Unrealized (loss) gain on financial assets at fair value through profit or loss		(4,859)	11,577
Dividend income		13,141	10,349
Miscellaneous income, net		2,325	8,940
Profit before interest, taxation, depreciation and amortisation			
(EBITDA)		172,913	164,551
Depreciation		(74,210)	(62,297)
Amortisation		(6,805)	(6,885)
Profit before interest and taxation (EBIT)		91,898	95,369
Interest income		8,882	1,557
Finance costs		(54,739)	(43,422)
Profit before taxation		46,041	53,504
Taxation	9	(14,634)	(8,788)
PROFIT FOR THE PERIOD		31,407	44,716
Attributable to:			
Equity holders of the Parent Company		21,233	30,494
Non-controlling interests		10,174	14,222
		31,407	44,716
BASIC AND DILUTED EARNINGS PER SHARE ATTRIBUTABLE TO EQUITY HOLDERS OF THE PARENT COMPANY	13	0.21 cent	0.30 cent

The attached notes 1 to 15 form part of this interim condensed consolidated financial information.

INTERIM CONDENSED CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME (UNAUDITED)

For the period ended 31 March 2025

2025 USD 000's2024 USD 000'sProfit for the period31,40744,716Other comprehensive (loss) income: Items that are or may be reclassified to interim condensed consolidated statement of income in subsequent periods:44,716Foreign currency translation adjustments(75,058)87,115Share of other comprehensive income of associates and joint ventures1,6222,243Loss on hedge of net investments(13,350)-Loss on cash flow hedges-(141)Net other comprehensive (loss) income that are or may be reclassified to interim condensed consolidated statement of income:(86,786)89,217Items that will not be reclassified to the interim condensed consolidated statement of income:(322,826)(261,208)Gain on fair value of financial assets at fair value through other comprehensive income(322,826)(261,208)Gain on fair value hedges181,93765,998Net other comprehensive loss that will not be reclassified to interim condensed consolidated statement of income(210,889)(195,210)Total other comprehensive loss for the period(266,268)(61,277)(105,993)Total comprehensive loss for the period(266,268)(61,277)Attributable to: Equity holders of the Parent Company Non-controlling interests(276,630)(75,328)Non-controlling interests10,36214,051		Three months ended 31 March		
Other comprehensive (loss) income: Items that are or may be reclassified to interim condensed consolidated statement of income in subsequent periods:(75,058)87,115Foreign currency translation adjustments(75,058)87,115Share of other comprehensive income of associates and joint ventures1,6222,243Loss on hedge of net investments(13,350)-Loss on cash flow hedges-(141)Net other comprehensive (loss) income that are or may be reclassified to interim condensed consolidated statement of income in subsequent periods(86,786)89,217Items that will not be reclassified to the interim condensed consolidated statement of 				
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Share of other comprehensive income of associates and joint ventures1,6222,243Loss on hedge of net investments(13,350)-Loss on cash flow hedges-(141)Net other comprehensive (loss) income that are or may be reclassified to interim condensed consolidated statement of income in subsequent periods(86,786)89,217Items that will not be reclassified to the interim condensed consolidated statement of income:(392,826)(261,208)Gain on fair value of financial assets at fair value through other comprehensive income(392,826)(261,208)Gain on fair value hedges181,93765,998Net other comprehensive loss that will not be reclassified to interim condensed consolidated statement of income(210,889)(195,210)Total other comprehensive loss for the period(266,268)(61,277)Attributable to: Equity holders of the Parent Company(276,630)(75,328)	Items that are or may be reclassified to interim condensed consolidated statement of			
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interim condensed consolidated statement of income in subsequent periods(86,786)89,217Items that will not be reclassified to the interim condensed consolidated statement of income:(392,826)(261,208)Changes in fair value of financial assets at fair value through other comprehensive income(392,826)(261,208)Gain on fair value hedges181,93765,998Net other comprehensive loss that will not be reclassified to interim condensed consolidated statement of income(210,889)(195,210)Total other comprehensive loss(297,675)(105,993)Total comprehensive loss for the period(266,268)(61,277)Attributable to: Equity holders of the Parent Company(276,630)(75,328)		(13,350)	(141)	
income:Changes in fair value of financial assets at fair value through other comprehensiveincome(392,826)Gain on fair value hedgesNet other comprehensive loss that will not be reclassified to interim condensedconsolidated statement of income(210,889)(195,210)Total other comprehensive loss(297,675)(105,993)Total comprehensive loss for the period(266,268)(266,268)(276,630)(75,328)		(86,786)	89,217	
income Gain on fair value hedges(392,826) 181,937(261,208) 65,998Net other comprehensive loss that will not be reclassified to interim condensed consolidated statement of income(210,889)(195,210)Total other comprehensive loss(297,675)(105,993)Total comprehensive loss for the period(266,268)(61,277)Attributable to: Equity holders of the Parent Company(276,630)(75,328)				
Net other comprehensive loss that will not be reclassified to interim condensed consolidated statement of income(210,889)(195,210)Total other comprehensive loss(297,675)(105,993)Total comprehensive loss for the period(266,268)(61,277)Attributable to: Equity holders of the Parent Company(276,630)(75,328)	0 1	(392,826)	(261,208)	
consolidated statement of income(210,889)(195,210)Total other comprehensive loss(297,675)(105,993)Total comprehensive loss for the period(266,268)(61,277)Attributable to: Equity holders of the Parent Company(276,630)(75,328)	Gain on fair value hedges	181,937	65,998	
Total other comprehensive loss(297,675)(105,993)Total comprehensive loss for the period(266,268)(61,277)Attributable to: Equity holders of the Parent Company(276,630)(75,328)		(210,889)	(195,210)	
Total comprehensive loss for the period(266,268)(61,277)Attributable to: Equity holders of the Parent Company(276,630)(75,328)				
Attributable to:Equity holders of the Parent Company(276,630)(75,328)	Total other comprehensive loss	(297,675)	(105,993)	
Equity holders of the Parent Company(276,630)(75,328)	Total comprehensive loss for the period	(266,268)	(61,277)	
Equity holders of the Parent Company(276,630)(75,328)	Attributable to:			
Non-controlling interests 10,362 14,051		(276,630)	(75,328)	
	Non-controlling interests	10,362	14,051	
(266,268) (61,277)		(266,268)	(61,277)	

INTERIM CONDENSED CONSOLIDATED STATEMENT OF CASH FLOWS (UNAUDITED)

For the period ended 31 March 2025

		Three months ended 31 March		
	Note	2025	2024	
OPERATING ACTIVITIES		USD 000's	USD 000's	
Profit before taxation		46,041	53,504	
Adjustments for:		1 422	2 7 4 9	
Charge of allowance on expected credit losses on trade receivables		1,433 1,305	2,748	
Provision for employees' end of service benefits Foreign currency exchange (gain) loss		(967)	1,227 843	
Share of results of associates and joint ventures		(16,566)	(1,560)	
Unrealised loss (gain) on financial assets at fair value through profit or loss		4,859	(11,577)	
Dividend income		(13,141)	(10,349)	
Miscellaneous income		(1,483)	(5,278)	
Depreciation		74,210	62,297	
Amortisation		6,805	6,885	
Interest income		(8,882)	(1,557)	
Finance costs		54,739	43,422	
Operating profit before changes in working capital		148,353	140,605	
Inventories		61,671	(31,477)	
Trade receivables		(38,272)	(38,867)	
Other current assets		(24,373)	(20,179)	
Trade and other payables		23,488	9,069	
Transformed		170,867	59,151	
Taxation paid Employees' end of service benefits paid		(6,359) (594)	(8,014) (4,957)	
Net cash flows from operating activities		163,914	46,180	
INVESTING ACTIVITIES				
Net movement in financial assets at fair value through profit or loss		(547)	-	
Net movement in financial assets at fair value through other comprehensive income		(575)	(7,227)	
Additions to property, plant and equipment		(31,973)	(8,052)	
Proceeds from disposal of property, plant and equipment		1,443	18,060	
Net movement in loans to related parties		(136,700)	(22,516)	
Additions to projects in progress		(3,802)	(29,671)	
Dividends received		17,164	8,836	
Acquisition of additional interest in subsidiaries		(5,324)	(4,015)	
Disposal of a subsidiary		(7,100)	-	
Deferred consideration related to acquisitions of prior years		(11,336)	-	
Net cash flows used in investing activities		(178,750)	(44,585)	
FINANCING ACTIVITIES				
Received from related parties		-	6,441	
Payment to related parties		-	(62,832)	
Ultimate Parent Company investment received		-	22,379	
Proceeds from issue of shares		-	416,709	
Proceeds from interest bearing loans Repayment of interest bearing loans		246,836 (7,008)	42,266	
Payment of lease obligations		(58,221)	(67,314) (44,892)	
Finance costs paid		(99,364)	(12,766)	
Dividends paid to non-controlling interests		(1,198)	-	
Net cash flows from financing activities		81,045	299,991	
NET INCREASE IN CASH AND CASH EQUIVALENTS		66,209	301,586	
Net foreign exchange translation differences		2,695	(2,248)	
Cash and cash equivalents at 1 January		656,268	393,823	
CASH AND CASH EQUIVALENTS AT 31 March	5	725,172	693,161	

INTERIM CONDENSED CONSOLIDATED STATEMENT OF CHANGES IN EQUITY (UNAUDITED)

For the period ended 31 March 2025

1	Attributable to equity holders of the Parent Company									
	Share capital USD 000's	Ultimate Parent Company investment USD 000's	Foreign currency translation reserve USD 000's	Hedging reserve USD 000's	Investment revaluation reserve USD 000's	Other reserves USD 000's	Retained earnings USD 000's	Sub total USD 000's	Non- controlling interests USD 000's	Total equity USD 000's
As at 1 January 2025 (audited) Profit for the period Other comprehensive (loss) income	625,063	- -	72,156 (75,919)	(198,965) - 168,587	(987,583) - (392,847)	16,109 - 2,316	6,076,508 21,233 -	5,603,288 21,233 (297,863)	421,156 10,174 188	6,024,444 31,407 (297,675)
Total comprehensive (loss) income for the period Dividends to non-controlling interests Share based payments	-	-	(75,919)	168,587 - -	(392,847)	2,316	21,233 - 167	(276,630)	10,362 (1,198)	(266,268) (1,198) 167
As at 31 March 2025	625,063	-	(3,763)	(30,378)	(1,380,430)	18,425	6,097,908	5,326,825	430,320	5,757,145
As at 1 January 2024 Profit for the period Other comprehensive income (loss)	10 - -	3,144,479 - -	(44,087) - 90,580	184,665 - 65,745	(1,689,416) - (261,671)	69,805 - (476)	443,063 30,494	2,108,519 30,494 (105,822)	406,897 14,222 (171)	2,515,416 44,716 (105,993)
Total comprehensive income (loss) for the period Restructure/ capitalisation during the period Issue of shares Capital reduction	5,047,539 416,709 (4,839,195)	(3,144,479)	90,580	65,745 - -	(261,671)	(476)	30,494 797,215 4,839,195	(75,328) 2,700,275 416,709	14,051 - -	(61,277) 2,700,275 416,709
As at 31 March 2024	625,063		46,493	250,410	(1,951,087)	69,329	6,109,967	5,150,175	420,948	5,571,123

The attached notes 1 to 15 form part of this interim condensed consolidated financial information.

As at and for the period ended 31 March 2025

1 BACKGROUND AND CORPORATE INFORMATION

Agility Global PLC (the "Parent Company") was incorporated on 17 February 2023 and is registered with Abu Dhabi Global Market ("ADGM"). The registered address of the Parent Company is B-055, 1st Floor, Reem Mall, Najmat Abu Dhabi, Al Reem Island, Abu Dhabi, United Arab Emirates. The Parent Company and its subsidiaries are referred to herein as the "Group".

The Group is engaged in aviation services, fuel logistics, industrial real estate, investing surplus funds in emerging markets/sectors and other related services and is a global operator with presence in over 100 countries.

The Ultimate Parent Company of the Parent Company, Agility Public Warehousing Company K.S.C.P. (the "Ultimate Parent Company"), is a Kuwaiti shareholding company incorporated in 1979 and listed on Boursa Kuwait and Dubai Financial Market. The registered address of the Ultimate Parent Company's Head office is Sulaibia, beside Land Customs Clearing Area, P.O. Box 25418, Safat 13115, Kuwait.

The consolidated financial statements of the Group for the year ended 31 December 2024 were approved by the shareholders of the Parent Company during the Annual General Assembly Meeting held on 28 April 2025.

The interim condensed consolidated financial information of Group was authorised for issue by the Board of Directors on 12 May 2025.

2 BASIS OF PREPARATION

The interim condensed consolidated financial information of the Group has been prepared in accordance with International Accounting Standard 34 "Interim Financial Reporting".

The interim condensed consolidated financial information are prepared on a historical cost basis, except for investment properties, financial assets carried at fair value through profit or loss, financial assets at fair value through other comprehensive income, loan to a related party and derivative financial instruments that are measured at fair value.

The interim condensed consolidated financial information does not include all of the information and disclosures required for complete consolidated financial statements prepared in accordance with IFRS Accounting Standards. In the opinion of management, all adjustments considered necessary for a fair presentation have been included in the interim condensed consolidated financial information. Operating results for the interim period are not necessarily indicative of the results that may be expected for the year ending 31 December 2025.

The interim condensed consolidated financial information are presented in United States Dollar (USD). However, entities forming part of the Group have different functional currencies and the USD is the presentation currency. All values are rounded to the nearest thousand (USD 000's) except where otherwise stated.

3 NEW STANDARDS, INTERPRETATIONS, AMENDMENTS AND ACCOUNTING POLICIES ADOPTED BY THE GROUP

The accounting policies adopted in the preparation of the interim condensed consolidated financial information are consistent with those followed in the preparation of the Group's annual consolidated financial statements for the year ended 31 December 2024, except for the adoption of new standards effective as of 1 January 2025. The Group has not early adopted any standard, interpretation or amendment that has been issued but is not yet effective.

One amendment applies for the first time in 2025, but does not have an impact on the interim condensed consolidated financial information of the Group.

Lack of exchangeability - Amendments to IAS 21

The amendments to IAS 21 *The Effects of Changes in Foreign Exchange* Rates specify how an entity should assess whether a currency is exchangeable and how it should determine a spot exchange rate when exchangeability is lacking. The amendments also require disclosure of information that enables users of its financial statements to understand how the currency not being exchangeable into the other currency affects, or is expected to affect, the entity's financial performance, financial position and cash flows.

The amendments are effective for annual reporting periods beginning on or after 1 January 2025. When applying the amendments, an entity cannot restate comparative information.

3 NEW STANDARDS, INTERPRETATIONS, AMENDMENTS AND ACCOUNTING POLICIES ADOPTED BY THE GROUP (continued)

The amendments did not have a material impact on the Group's interim condensed consolidated financial information.

4 FINANCIAL ASSETS AT FAIR VALUE THROUGH OTHER COMPREHENSIVE INCOME

	(Audited)
31 March	31 December
2025	2024
USD 000's	USD 000's
3,735,226	4,128,054
2,317	2,317
69,791	68,353
3,807,334	4,198,724
	2025 USD 000's 3,735,226 2,317 69,791

Quoted equity securities include investment in a listed entity in Europe having a carrying value of USD 3,733,849 thousand (31 December 2024: USD 4,125,991 thousand), of which, to the extent of securities having a carrying value of USD 2,707,881 thousand (31 December 2024: USD 2,922,272 thousand), the Group has entered into a funded equity collar arrangement ("collars"), in order to hedge the fair value movements in these securities. The collars have been designated as a fair value hedge and accordingly the fair value gain on the collars during the period, amounting to USD 181,937 thousand (31 March 2024: USD 65,998 thousand) has been recognised in the interim condensed consolidated statement of comprehensive income. The proceeds received from the collars amounting to USD 2,373,851 thousand (31 December 2024: USD 2,285,433 thousand) is classified as interest bearing loans (Note 7).

5 CASH AND CASH EQUIVALENTS

	31 March 2025 USD 000's	(Audited) 31 December 2024 USD 000's
Cash at banks and on hand Short term deposits	679,227 282,296	655,510 215,700
Total cash and bank balances	961,523	871,210
Bank overdraft	(236,351)	(214,942)
Total cash and cash equivalents	725,172	656,268

5 CASH AND CASH EQUIVALENTS (continued)

Short term deposits are placed for varying periods (less than 3 months), depending on the immediate cash requirements and earn interest at the respective short term deposit rates.

6 DIVIDENDS

The shareholders at the Annual General Meeting ("AGM") held on 28 April 2025 approved the distribution of cash dividends of USD 0.0062 per share (AED: 0.023 per share).

NOTES TO THE INTERIM CONDENSED CONSOLIDATED FINANCIAL INFORMATION (UNAUDITED)

As at and for the period ended 31 March 2025 $\,$

7 INTEREST BEARING LOANS

Interest bearing loans include financing facilities amounting to USD 2,373,851 thousand (31 December 2024: USD 2,285,433 thousand) availed during the prior years in relation to the funded equity collar arrangement ("collars"). These loans carry fixed interest in line with market rates and are secured against the quoted equity securities to the extent hedged. Current and non-current portions of the interest prepaid for this facility, amounts to USD 77,408 thousand (31 December 2024: USD 74,525 thousand) and USD 63,160 thousand (31 December 2024: USD 79,439 thousand) and is reported under other current assets and other non-current assets respectively.

8 **REVENUE FROM CONTRACTS WITH CUSTOMERS**

The following presents the disaggregation of the revenue from contracts with customers:

	Three months ended 31 March 2025 2024			
	2025	2024		
	USD 000's	USD 000's		
Type of revenue				
Ground handling and airport services	650,423	577,908		
Logistics services	252,021	247,971		
Rent	18,859	19,008		
Others	221,201	134,517		
	1,142,504	979,404		
Timing of revenue recognition Goods and services transferred at a point in time Goods and services transferred over time	1,070,682 71,822	907,353 72,051		
	1,142,504	979,404		
Geographical markets Middle East and Africa America Europe Asia	473,519 210,573 275,003 183,409 1,142,504	446,252 217,372 211,233 104,547 979,404		

9 TAXATION

The Group is within the scope of the Organisation for Economic Co-operation and Development (OECD) Inclusive Framework (IF) on Base Erosion and Profit Shifting (BEPS) Pillar Two model rules, under which multinational entities (MNE Group) whose revenue exceeds EUR 750 million are liable to pay corporate income tax at a minimum effective tax rate of 15% in each jurisdiction they operate. Most of the jurisdictions in which the Group operates have enacted the Pillar 2 legislation, of which Kuwait and UAE were most impactful for the Group, since these countries were subject to a lower effective tax rate compared to the proposed global minimum tax. The Group has estimated the domestic minimum top-up tax (DMTT) charge based on the existing OECD guidance and recorded a tax expense of USD 3,750 thousand in the interim condensed consolidated statement of income

10 CONTINGENCIES AND CAPITAL COMMITMENTS

	31 March 2025 USD 000's	(Audited) 31 December 2024 USD 000's
Letters of guarantee	682,139	530,357
Operating lease commitments	4,524	5,263
Capital commitments	58,450	49,322
Corporate guarantees*	105,902	320,299
	851,015	905,241

*The Group and a related party are part of an arrangement to construct and develop a commercial mall in UAE ("project"). Currently the Group has an equity interest of 19.87% (31 December 2024: 19.87%) and has also extended interest bearing loan facilities to the project (Note 11). Further, the Parent Company has provided corporate guarantees amounting to USD 105,000 thousand (31 December 2024: USD 319,372 thousand) to external financial institutions that have provided finance facilities to the project.

Legal claims

NAS Afghanistan vs Afghanistan Civil Aviation Authority, Afghanistan Ministry of Transportation and Civil Aviation and Ariana Afghan Airlines Co. Ltd. (ICC Case No. 2580/AYZ/ELU1):

National Aviation Services, Afghanistan (NAS), a subsidiary of the Parent Company filed a Notice of Arbitration in the above matter in November 2020. The claims involve the Respondents':(i) failure to enforce NAS' exclusive right to render ground handling services at Afghan airports; (ii) unlawful termination of the subject concession agreement; (iii) seizure and expropriation of the NAS' equipment and operations; and (iv) illegal encashment of a performance guarantee. An arbitral tribunal was constituted comprising Professor Dr. Mohamed S. Abdel Wahab, Laurence Shore and Caline Mouawad (President). Following a hearing on the merits the Tribunal issued its Award dated 16 December 2022 in NAS' favour and awarding NAS damages, inclusive of attorneys' fees and arbitration costs, of approximately USD 27.7 million plus post-Award interest accruing annually at a rate of LIBOR + 2%.

NAS has recently obtained an "Ex Parte" order from the UK court made without notice to Ariana Afghan Airlines Co. Ltd. as Defendant entering judgment in the terms of the ICC Award and granting NAS leave to enforce the ICC Award (so far as applicable against Ariana Afghan Airlines Co. Ltd) in the same manner as a judgment or order of the Court; this order has been served on Ariana Afghan Airlines Co. Ltd and is now enforceable. NAS' external counsel is advising the Company on the enforcement proceedings.

Pending final outcome of the enforcement proceedings and the uncertainties on the timing and determination of the amount of recovery, the Group's management has not considered any adjustment in the interim condensed consolidated financial information.

ICS Claims Against Argentina:

On July 21, 2014, ICS Inspection and Control Services Limited, a subsidiary of the Parent Company, filed a notice of arbitration against the Argentine Republic ("the Respondent") regarding the Respondent's breach of its obligations under Article 2 of the bilateral treaty between the United Kingdom and Argentina in connection to an agreement entered into between the Claimant and Argentina's Ministry of Economy and Public Finances, formerly known as the Ministry of Economy and Public Works and Services ("MECON") on March 11, 1998. This agreement concerned services provided by ICS as part of a government-supervised program under which goods intended for import into Argentina would be inspected before being shipped to Argentina. ICS thereby sought compensation for the losses incurred due to the alleged breaches of the bilateral investment treaty.

On 29 April 2024, the tribunal awarded compensation to ICS for an amount of USD 165.9 million, being USD 9.7 million as principal award in addition to interest. Consequently, the Group will pursue enforcement of the award against the Respondent.

10 CONTINGENCIES AND CAPITAL COMMITMENTS (continued)

Legal claims (continued)

ICS Claims Against Argentina: (continued)

On 29 May 2024, Argentina filed an application to correct a computation error in the Final Award under Article 38 of the 2010 UNCITRAL Rules. The computation error results in the principal amount due to ICS being reduced by USD 46 thousand. With the interest, the correction reduces the amount of compensation due to ICS as at the date of the Award by USD 723.8 thousand to USD 165.1 million. ICS did not object to the correction of the computation error.

On 12 July 2024, the Tribunal issued its Decision confirming the correction of the computation filed by Argentina.

On 4 December 2024, Argentina initiated proceedings against ICS in the Dutch courts, seeking annulment of the Award under applicable Dutch arbitration law. ICS is contesting Argentina's annulment application. Judgment of the Dutch District Court is expected in early 2026. The judgment may be subject to further appeal to the Dutch Court of Appeal and Supreme Court.

Pending final outcome of the enforcement proceedings and the uncertainties on the timing and determination of the amount of recovery, the Group's management has not considered any adjustment in the interim condensed consolidated financial information.

In addition to the above, the Group is involved in various incidental claims and legal proceedings. The legal counsel of the Group believes that these matters will not have a material adverse effect on the interim condensed consolidated financial information.

NOTES TO THE INTERIM CONDENSED CONSOLIDATED FINANCIAL INFORMATION (UNAUDITED) As at and for the period ended 31 March 2025

11 RELATED PARTIES TRANSACTIONS AND BALANCES

Related parties include the Ultimate Parent Company, entities under common control, directors and key management personnel of the Parent Company.

Transactions and balances with related parties are as follows:

					Three mo 31 M	nths ended arch
	Ultimate F Compa USD 00	ny	Entities under common control USD 000's	Other related parties USD 000's	2025 Total USD 000's	2024 Total USD 000's
Interim condensed consolidated statement of income Revenues Direct expenses Other operating expenses Share of results of associates and joint ventures Interest income Miscellaneous income	(880 383) - - -	4,359 - - - - -	10,171 (72,165) (650) 16,566 4,859 882	15,410 (72,548) (650) 16,566 4,859 882	14,853 (39,848) (9,202) 1,560 1,189
	Ultimate Parent Company USD 000's	comn	ities under non control SD 000's	Other related parties USD 000's	31 March 2025 Total USD 000's	(Audited) 31 December 2024 Total USD 000's
Interim condensed consolidated statement of financial position Investment in associates and joint ventures Financial assets at fair value through other comprehensive income Financial assets at fair value through profit or loss Trade receivables Loans to related parties – Non current Loans to related parties – Current Amounts due from related parties Amounts due to related parties Other non-current liabilities Trade and other payables	432,091 1,367 25,011		31,737 13,453 1,817	461,196 20,289 5,110 43,474 737,182 221,256 - 17,608 36,322	461,196 20,289 5,110 43,474 1,201,010 221,256 14,820 26,828 17,608 36,322	452,049 19,617 4,801 34,758 1,271,291 - 14,785 23,447 15,517 39,682

NOTES TO THE INTERIM CONDENSED CONSOLIDATED FINANCIAL **INFORMATION (UNAUDITED)**

As at and for the period ended 31 March 2025

11 **RELATED PARTIES TRANSACTIONS AND BALANCES (continued)**

Loans to related parties include the following:

- (a) USD 725,371 thousand (31 December 2024: USD 806,490 thousand) provided to a joint venture and represents amounts advanced by a subsidiary of the Group towards the construction and development of a Commercial Mall in UAE ("Project"). This amount bears compounded annual interest rates and can be converted to equity in the project on completion of construction subject to the project achieving certain operational targets and upon the discretion of the Group.
- (b) USD 432,091 thousand (31 December 2024: USD 423,815 thousand) provided to the Ultimate Parent Company representing an interest-bearing term loan with an initial term of 5 years with an option to extend based on mutual agreement of the parties.
- (c) USD 221,256 thousand (31 December 2024: Nil) representing an interest bearing short term loan provided to a joint venture and advanced by a subsidiary of the Group.

Further, the Parent Company has provided corporate guarantees amounting to USD 105,000 thousand (31 December 2024: USD 319,372 thousand) to external financial institutions that have provided finance facilities to the Project.

Compensation of key management personnel

The remuneration of board of directors and other members of key management (executives) during the period were as follows:

		Three months ended 31 March				
	2025 USD 000's	2024 USD 000's				
Short-term benefits Accrual for remuneration to board of directors	500 125	536				
	625	536				

12 SEGMENT INFORMATION

The Group has determined the following as its major operating segments:

Aviation Services: This represents services provided in the airports including ground handling, air cargo services, into-plane fuelling, fuel farm management and cargo forwarding.

Fuel Logistics: This includes logistics services relating to fuel comprising turnkey fuel contracts, fuel trading, distribution, tanker owning, chartering, coastal operations, Road transport, warehousing, fuel farm management and bulk fuel storage.

Industrial Real Estate: consists of developing warehousing and light industrial facilities to business looking to manager their own warehousing operations.

Investments: comprises of business units that hold non-controlling interest in various sectors. These investments comprises of both quoted and unquoted equity securities and convertible loans.

Others: Consists of all business units other than the above.

NOTES TO THE INTERIM CONDENSED CONSOLIDATED FINANCIAL INFORMATION (UNAUDITED)

As at and for the period ended 31 March 2025

12 **SEGMENT INFORMATION (continued)**

Three months ended 31 March 2025	Aviation Services USD 000's	Fuel Logistics USD 000's	Industrial Real Estate USD 000's	Investments USD 000's	Others including eliminations USD 000's	Total USD 000's
Revenues	649,377	339,939	13,710	-	139,478	1,142,504
Profit before interest, taxation, depreciation and amortisation (EBITDA) Depreciation Amortisation	86,108 (39,493) (4,666)	59,638 (31,642) (1,880)		13,290 	4,314 (3,008) (259)	172,913 (74,210) (6,805)
Profit before interest and taxation (EBIT) Interest income Finance costs	41,949	26,116	9,496	13,290	1,047	91,898 8,882 (54,739)
Profit before taxation Taxation						46,041 (14,634)
Profit for the period						31,407

Three months ended 31 March 2024	Aviation Services USD 000's	Fuel Logistics USD 000's	Industrial Real Estate USD 000's	Investments USD 000's	Others including eliminations USD 000's	Total USD 000's
Revenues	576,896	251,140	12,740	-	138,628	979,404
Profit before interest, taxation, depreciation and amortisation (EBITDA) Depreciation Amortisation	82,597 (37,079) (4,680)	64,268 (23,106) (1,937)	9,389 (36)	8,668	(371) (2,076) (268)	164,551 (62,297) (6,885)
Profit (loss) before interest and taxation (EBIT) Interest income Finance costs	40,838	39,225	9,353	8,668	(2,715)	95,369 1,557 (43,422)
Profit before taxation Taxation						53,504 (8,788)
Profit for the period						44,716

NOTES TO THE INTERIM CONDENSED CONSOLIDATED FINANCIAL INFORMATION (UNAUDITED)

As at and for the period ended 31 March 2025 $\,$

12 SEGMENT INFORMATION (continued)

As at 31 March 2025	Aviation Services USD 000's	Fuel Logistics USD 000's	Industrial Real Estate USD 000's	Investments USD 000's	Others including eliminations USD 000's	Total USD 000's
Total Assets	2,596,750	1,904,647	864,146	5,174,182	1,211,965	11,751,690
Total Liabilities	2,509,946	1,125,432	467,152	4,997,961	(3,105,946)	5,994,545
Other disclosures: Goodwill Intangible assets Capital expenditure*	766,090 205,779 (12,000)	20,289 69,818 (8,661)	(13,651)	- - -	67,472 2,608 (1,463)	853,851 278,205 (35,775)
As at 31 December 2024 (Audited)						
Total Assets	2,577,577	1,847,708	841,601	5,522,098	983,964	11,772,948
Total Liabilities	2,508,792	1,083,963	449,040	5,003,900	(3,297,191)	5,748,504
Other disclosures: Goodwill Intangible assets Capital expenditure* Change in fair value of investment properties	767,860 209,251 (68,334)	22,590 69,479 (66,727)	(27,179) 29,833	- - -	67,482 367 (5,662)	857,932 279,097 (167,902) 29,833

* Capital expenditure consists of additions to property, plant and equipment, projects in progress and investment properties.

NOTES TO THE INTERIM CONDENSED CONSOLIDATED FINANCIAL INFORMATION (UNAUDITED)

As at and for the period ended 31 March 2025 $\,$

12 SEGMENT INFORMATION (continued)

Other geographic information

The following presents information regarding the non-current assets by geographical segments determined based on jurisdictions of the legal entities forming part of the group:

		Audited
	31 March	31 December
	2025	2024
Non-current assets	USD 000's	USD 000's
Middle East and Africa	4,232,468	4,195,249
Asia	229,584	228,526
Europe	236,219	248,807
America	356,718	361,023
	5,054,989	5,033,605

Non-current assets for this purpose consists of property, plant and equipment, projects in progress, right-of-use assets, investment properties, intangible assets, goodwill, other non-current assets and loans to related parties.

13 EARNINGS PER SHARE

Basic and diluted earnings per share amounts are calculated by dividing profit for the period attributable to equity holders of the Parent Company by the weighted average number of outstanding shares after elimination of reciprocal interest held through an associate during the period as follows:

	Three months ended 31 March		
	2025	2024	
Profit for the period attributable to equity holders of the Parent Company (USD 000's)	21,233	30,494	
Weighted average number of outstanding shares Adjustments for reciprocal holding with an associate	10,417,724,408 (228,419,440)	10,417,724,408 (228,419,440)	
	10,189,304,968	10,189,304,968	
Basic and diluted earnings per share attributable to equity holders of the Parent Company	0.21 cent	0.30 cent	

As there are no outstanding dilutive instruments, the basic and diluted earnings per share are identical.

14 FAIR VALUES OF FINANCIAL INSTRUMENTS

Fair value is defined as the price that would be received to sell an asset or paid to transfer a liability in orderly transactions between market participants at the measurement date.

Determination of fair value and fair value hierarchy:

The Group uses the following hierarchy for determining and disclosing the fair values of financial instruments:

- Level 1: quoted (unadjusted) prices in an active market for identical assets and liabilities.
- Level 2: other techniques for which all inputs which have a significant effect on the recorded fair value are observable, either directly or indirectly; and
- Level 3: other techniques which use inputs which have a significant effect on the recorded fair value are not based on observable market data.

NOTES TO THE INTERIM CONDENSED CONSOLIDATED FINANCIAL

INFORMATION (UNAUDITED)

As at and for the period ended 31 March 2025 $\,$

14 FAIR VALUES OF FINANCIAL INSTRUMENTS (continued)

Determination of fair value and fair value hierarchy: (continued)

The following table shows an analysis of financial instruments recorded at fair value by level of the fair value hierarchy:

hierarchy:	Level 1	Level 2	Level 3	Total fair value
31 March 2025	USD'000	USD'000	USD'000	USD'000
Financial assets measured at fair value through profit				
or loss Quoted equity securities	7,640			7,640
Investment in funds		5,547	-	5,547
Treasury bills	-	-	33,229	33,229
Loan to a related party	-		725,371	725,371
	7,640	5,547	758,600	771,787
Financial assets measured at fair value through other comprehensive income				
Quoted equity securities	3,735,226	-	-	3,735,226
Treasury bills Unquoted equity securities	-	-	2,317 69,791	2,317 69,791
	3,735,226		72,108	3,807,334
Derivative financial assets:				
Equity collars (included under other non-current assets)		119,495		119,495
	-	119,495	-	119,495
	3,742,866	125,042	830,708	4,698,616
				Total fair
	Level 1	Level 2	Level 3	value
31 December 2024 (Audited)	USD'000	USD'000	USD'000	USD'000
Financial assets measured at fair value through profit or loss				
Quoted equity securities	14,137	-	-	14,137
Investment in funds	-	5,264	-	5,264
Treasury bills Loan to a related party	-	-	31,679 806,490	31,679 806,490
	14,137	5,264	838,169	857,570
Financial assets measured at fair value through other				
comprehensive income				
Quoted equity securities	4,128,054	-	-	4,128,054
Treasury bills Unquoted equity securities	-	-	2,317 68,353	2,317 68,353
onquoted equity securities	4,128,054		70,670	4,198,724
Derivative financial liabilities:				
Equity collars (included under other non-current liabilities)	(136,181)	-	-	(136,181)
	(136,181)		-	(136,181)
	4,006,010	5,264	908,839	4,920,113

14 FAIR VALUES OF FINANCIAL INSTRUMENTS (continued)

Determination of fair value and fair value hierarchy: (continued)

There were no transfers between the hierarchies during the period.

Fair values of unquoted equity securities classified as fair value through other comprehensive income are determined using valuation techniques that are not based on observable market prices or rates.

The fair value of the collars has been determined based on the Black Scholes model for which key inputs include risk free rate, strike price for the put and call options, spot price of the equity security and volatility of the put and call options.

The following table below shows a reconciliation of the opening and the closing amount of level 3 financial assets measured at fair value:

	31 March 2025 USD'000	(Audited) 31 December 2024 USD'000
Beginning balance Re-measurement recognised in comprehensive income Others including net additions (sales) and transfer	908,839 1,550 (79,681)	809,057 (29,130) 128,912
As at period / year ended	830,708	908,839

15 SUBSEQUENT EVENT

On 14 April 2025, a subsidiary of the Parent company signed an agreement to acquire 100% equity in G2 Secure Staff, a US based aviation services provider for an estimated total consideration of USD 315 million. The transaction is expected to close by the end of June 2025 subject to regulatory approvals.