Board of Directors' Report for the Financial Year Ended December 31, 2025

To the Shareholders,

We hereby present our financial report for the fiscal year ended December 31, 2025, for our group of companies: Abu Dhabi National Company for Building Materials-BILDCO (PJSC), BILDCO Reinforcement Steel Services, BILDCO Cement Products LLC, and BILDCO Aerated Concrete Products LLC.

The company achieved net revenues amounting to AED 46,077,690 for the fiscal year ending December 31, 2025, compared to AED 52,464,355 in the previous year. The cost of sales amounted to AED 42,006,731, compared to AED 45,592,409 in the previous year. The company recorded a total profit of AED 4,070,959 during the fiscal year ending December 31, 2025, compared to a total profit of AED 6,871,946 in the previous year. The consolidated net loss for the company for the fiscal year ended December 31, 2025, was AED (26,769,759) compared to a consolidated net profit of AED 12,863,642 for the same period in the previous year. Earnings per share during the period amounted to AED 0.01, compared to AED 0.16 per share in the previous year. The total shareholders' equity amounted to AED 77,748,770 as of December 31, 2025, compared to AED 75,865,363 as of December 31, 2024.

The Board of Directors has authorized the following individuals to sign the financial statements:

1- Mr. Rasheed Ali Rasheed Al-Omaira	Chairman of the Board
2- Mr. Saeed Saif Darwish Ahmad Alketbi	Vice Chairman of the Board
3- Ms. Shamsa Sulaiman Alfahim	Board Member

The Board of Directors also affirms that, to the best of its knowledge, the financial information presented in this report fairly represents, in all material respects, the company's financial position, results of operations, and cash flows for the financial period covered by this report.

Chairman of the Board

شركة أبوظبي الوطنية لمواد البناء - بلدكو 1 BILDCO ABU DHABI NATIONAL COMPANY FOR BUILDING MATERIALS

Date: 19/02/2026