BILDCO شركة أبوظبي الوطنية لمواد البناء
ABU DHABI NATIONAL CO. FOR BUILDING MATERIALS

Invitation to the General Assembly Meeting

For Abu Dhabi National Building Materials Company - Bildco (PJSC)

The Board of Directors of Abu Dhabi National Building Materials Company - Bildco (PJSC) is pleased to invite the esteemed shareholders to attend the General Assembly Meeting of the Company, scheduled to be held on **Friday, March 13, 2026**, at **15:00** at the Company's headquarters/remotely via electronic means approved by the Securities and Commodities Authority, to discuss the following agenda:

General Assembly Meeting Agenda:

1. Hearing the Board of Directors' report on the Company's activity and its financial position for the financial year ended 31/12/2025 and approving it.
2. Hearing the External Auditor's report on the financial year ended 31/12/2025 and approving it.
3. Discussing the Company's balance sheet and profit and loss account for the financial year ended 31/12/2025 and approving them.
4. Considering the Board of Directors' proposals regarding the non-distribution of profits, whether cash dividends or bonus shares.
5. Give clearance to the Board of Directors members:
   - Mr. Ali Rasheed Naser Al Omaira.
   - Mr. Rasheed Ali Rasheed Naser Al Omaira.
   - Eng. Saeed Saif Darwish Ahmed Al Ketbi.
   - Mr. Suhail Saeed Abulla Sulayam Al Falasi.
   - Ms. Shamsa Sulaiman Abdulkarim Al Fahim (for the period from 6/9/2025 to 31/12/2025).
   - Mr. Humaid Juma Humaid Blqezi Al Romaithi (for the period from 6/9/2025 to 31/12/2025).
   - Mrs. Dina Ali Saif Khalfan Beljaflah (for the period from 6/9/2025 to 31/12/2025).
   - Mr. Omran Sultan Matar Al Hallami (for the period from 01/01/2025 to 05/09/2025).
   - Mrs. Arwa Ahmed Abdullah Ahmed Al Kindi (for the period from 01/01/2025 to 05/09/2025).
   - Mr. Humaid Musabah Khalfan Musabah Al Kaabi (for the period from 01/01/2025 to 05/09/2025).

   for the financial year ended 31/12/2025, or not to clear them, dismiss them, and file a liability lawsuit against them as the case may be.
6. Give clearance to the auditors for the financial year ended 31/12/2025, or not to give clearance to them, dismiss them, and file a liability lawsuit against them as the case may be.
7. Appointing auditors and determining their fees.
8. Approving the appointment of shareholders' representatives and determining their fees.

Matters Requiring Special Resolution:

1. Approval of the Company's purchase of its shares up to 5% of the capital as treasury shares, reducing the Company's capital by the amount of purchased shares in case the Company does not dispose of the purchased shares by any ownership transfer within a period not exceeding two years from the date of the last purchase operation, with an amendment to the Articles of Association reflecting this reduction.

2. Amendment of Article (5) of the Articles of Association: Company's Objects and Objectives: **The purposes for which the Company was established:**

    1. Trading in building materials and general trading, representing companies and commercial agencies, construction, supplies, financing, and services for oil and gas fields and facilities, onshore and offshore, and establishing, participating in, and investing in industrial projects.
    2. To enter into ordinary partnerships or other arrangements for profit sharing or joint ventures or cooperation in temporary commercial operations or mutual concessions or otherwise with any person or company that performs or intends to perform any work or transaction that the Company is entitled to perform and engage in, and from which the Company may benefit directly or indirectly, to acquire shares or financial bonds in any such company, and to sell, hold, or re-issue them with or without guarantee, and to deal with them in any other way within the scope of the Company's objects and objectives.
    3. To carry out communication procedures and conclude agreements with governmental authorities, whether municipal or local or otherwise, to obtain rights, concessions, licenses, and benefits that the Company deems appropriate to obtain for the implementation of all or some of its objects.
    4. To purchase, lease, exchange, rent, or acquire any movable or immovable property or any concessions that the Company deems necessary for the implementation of its objects, especially any land, buildings, machinery, or goods, and to adopt, maintain, and make modifications to any buildings or works as may be necessary and consistent with the Company's objectives.
    5. To invest its funds that it does not need immediately and to dispose of them in the manner deemed appropriate by the Board of Directors and consistent with the Company's interest.
    6. To create, draw, accept, endorse, or otherwise dispose of bills of exchange, promissory notes, bills of lading, and other negotiable instruments or other commercial papers.
    7. The Company may engage in any other activities that are fundamentally related to its field of work or initiated by the competent government authorities.
    8. The Company may have an interest in or participate in any way with other bodies or companies that carry out similar activities or that may cooperate with it to achieve

its purpose in the United Arab Emirates or abroad, and it may purchase or acquire these bodies or companies or merge with them.

9. The Company may not carry out any activity that requires a license from the supervisory authority overseeing the activity in the country or outside the country except after obtaining the license from that authority and submitting a copy of this license to the Authority and the competent authority.

To become the text of Article (5) Company's Objects and Objectives: (Same previous clauses with the addition of the following clauses):

10. Owning, buying, and selling shares and stakes in public and private joint-stock companies, limited liability companies, and participating in them in all legally permissible forms.
11. Investing in commercial projects, establishing, developing, managing, and operating them (Commercial Enterprise Investment, Institution & Management).
12. Investing in agricultural projects, establishing, developing, managing, and operating them (Agriculture Enterprise Investment, Institution & Management).
13. Developing, planning, establishing, and managing advanced industrial and technological projects, including – but not limited to – industrial cities and industrial complexes, logistical warehouses, specialized industrial zones, data centers projects, and related digital infrastructure, energy, cooling, and communication facilities, whether for sale, lease, operation, or long-term investment, food development facilities, and their management and development.
14. Engaging in all real estate and property development activities, including residential, agricultural, and industrial real estate, and owning, developing, managing, and investing in them, in accordance with the provisions of the federal laws of the United Arab Emirates and the local laws in force in the Emirate of Abu Dhabi, and after obtaining the necessary licenses and approvals from the competent authorities, as follows:
15. Integrated real estate development in all its stages and forms, including planning, design, development, implementation, and management of integrated real estate projects with multiple uses.
16. Land planning, development, and subdivision (Land Planning & Subdivision).
17. Off-Plan Sales.
18. Buying, owning, selling, and investing in lands and real estate of all types and descriptions within and outside the United Arab Emirates as permitted by law.
19. Managing and operating real estate assets owned by the Company or others.
20. Entering into partnerships and strategic alliances, establishing subsidiaries or participating in them, or entering into joint ventures.

3. Approval of the Board of Directors' resolution dated 28/01/2026 regarding the approval of the appointment of H.E. Rasheed Ali Rasheed Al Omaira as Group CEO in addition to his

current position as Chairman of the Board of Directors, with the resolution specifying the term of appointment not exceeding the term of the Board of Directors' formation.

Amendment of Article (24) of the Articles of Association: Election of the Chairman and Vice-Chairman of the Board: **Current Text:**

a. The Board of Directors shall elect from among its members a Chairman and a Vice-Chairman, and the Vice-Chairman shall act as Chairman in his absence or if there is an impediment.
b. The Board of Directors has the right to elect from among its members a Managing Director for the management, and the Board shall define his powers and remuneration. It may also form one or more committees from among its members, granting them some of its powers or entrusting them with supervising the Company's work and implementing the Board's decisions.

To become the text of Article (24) Election of the Chairman and Vice-Chairman of the Board:

a. The Board of Directors shall elect from among its members a Chairman and a Vice-Chairman, and the Vice-Chairman shall act as Chairman in his absence or if there is an impediment.
b. It is permissible to combine the positions of Chairman of the Board of Directors and Company Manager, taking into account the provisions of Article 7 of the Board of Directors' Resolution No. (3/R.M) of 2020 regarding the adoption of the Corporate Governance Guide for Public Shareholding Companies.
c. The Board of Directors has the right to elect from among its members a Managing Director for the management, and the Board shall define his powers and remuneration. It may also form one or more committees from among its members, granting them some of its powers or entrusting them with supervising the Company's work and implementing the Board's decisions.

4. Approval of the sale of some assets of BILDCO Reinforcing Steel Services, which are some dilapidated operational machinery, for the purpose of renewing machinery and developing the factory.

Notes:

1. Based on the directives of the Securities and Commodities Authority, shareholders of the Company must register their attendance and vote on the agenda items of the General Assembly electronically. Registration will open starting from **Friday, March 6, 2026, at 14:00 (2:00 PM)** and will close on **Friday, March 13, 2026, at 15:00 (3:00 PM)**. To register electronically, please visit the link: https://www.smartagm.ae

2. For proxy holders, they can register through (https://www.smartagm.ae), fill out the proxy form, and upload it with supporting documents as soon as registration opens.

3. Any person entitled to attend the General Assembly may delegate anyone he chooses other than members of the Board of Directors, employees of the Company, or brokerage firms or their employees, by virtue of a special written proxy, and the proxy holder shall not hold more than five percent (5%) of the Company's capital in this capacity, and legal guardians shall represent those lacking legal capacity (provided that the requirements stated in clauses 1 and 2 of Article No. (40) of the Board of Directors' Resolution No. (3/R.M) of 2020 regarding the adoption of the Corporate Governance Guide for Public Shareholding Companies are observed). You can view the disclosure published on the Company's page on the electronic market website regarding the procedures required for proxy approval.

4. A legal entity may delegate one of its representatives or those in charge of its management by virtue of a resolution from its Board of Directors or its equivalent, to represent it in the Company's General Assembly, and the delegated person shall have the powers stipulated in the delegation resolution.

5. The shareholder registered on **Thursday, March 12, 2026**, will be entitled to vote in the General Assembly.
6. The General Assembly meeting shall not be valid unless attended by shareholders owning or representing by proxy no less than (50%) of the Company's capital. If this quorum is not met in the first meeting, the second meeting will be held on **March 20, 2026**, at the same place and time, and the adjourned meeting shall be considered valid regardless of the number of attendees.
7. You can view the Investor Rights Guide in Securities, available on the main page of the official Authority's website at the following link: https://www.sca.gov.ae/ar/regulations/minority-investor-protection.aspx

Instructions for Electronic Registration, Attendance, and Voting for the Meeting:
1. An invitation will be sent via SMS and email to registered shareholders, containing a registration link, on **Friday, February 20, 2026**, at 4:00 PM.
2. After verifying the registration data, login details will be sent one day before the meeting, which will include the meeting link, username, and password for shareholders and authorized persons who have been approved via SMS and email registered in the registration form.
3. For any inquiries related to registration, attendance, or electronic voting, please read the instructions available on the General Assembly Smart Portal (https://www.smartagm.ae), use the support options provided on the Smart Portal, or contact the company via email at m.hamtou@bildco.ae