



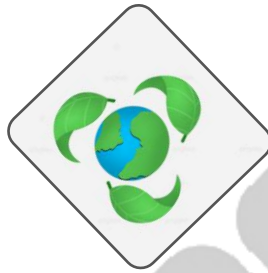
شركة رأس الخيمة لصناعة الأسمنت الأبيض والمواد الإنشائية
RAS AL KHAIMAH CO. FOR WHITE CEMENT & CONST. MATERIALS

Sustainability Report

for the fiscal
year ending
on 31 March 2026



شركة رأس الخيمة لصناعة الإسمنت الأبيض والمواد الإنشائية
 RAS AL KHAIMAH CO. FOR WHITE CEMENT & CONST. MATERIALS



Our Mission

Manufacturing high quality white cement, lime products & cement blocks & providing them to customers at competitive prices in a safe & environmentally friendly manner.

Our Vision

Excellence in building materials that last for generations & add beauty to the world with a focus on quality, occupational health, safety & the environment.



Our Ambition

Maximizing operating profit with a focus on quality, health, safety & the environment.



Our Value

- Commitment to excellence
- Customer orientation
- Trustworthy & Ethical
- Results Orientation
- Creative & Open for new ideas
- Collaboration





شركة رأس الخيمة للصناعة الأسمنت الأبيض والمواد الإنشائية
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We are committed to the following:

- Providing white cement, lime products & cement blocks according to customer satisfaction.
- Follow up on the latest operations in line with IMS requirements to achieve business excellence.
- Improving the quality of the product by emphasizing on minimum operational cost.
- Complying with applicable legal & other requirements.
- Continuously improving the performance of our integrated management systems through achieving goals.
- Implementing an effective system to prevent/mitigate injuries, ill health, environmental pollution, depletion of natural resources, & significant environmental health & safety risks/effects resulting from our activities.
- Eliminate risks & reduce occupational health & safety risks.
- Consultation & participation of workers & their representatives in integrated management systems.





شركة رأس الخيمة للصناعة الاسمنت الأبيض والمواد الإنشائية
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FIRST:

Chief Executive Officer Message

Ras Al Khaimah White Cement & Construction Materials Company aspires to achieve leadership & continued excellence in field of specialization, on the basis of customer satisfaction first & on the completion of the projects entrusted to it on time. We always aim to challenge the temporary & partial difficulties by achieving what we aspire to & continuing our mission to the fullest.



Today, we look to the future with confidence & optimism, based on a solid ground & a bold vision, through stimulating innovation & investment in modern technologies to drive digital transformation, in addition to seizing future opportunities to maximize added value for customers & shareholders.



We hope that we will always be as we promise & achieve more success & more challenges & never forget those who contributed in this success path & helped us to build this entity & put us on the path to success. I take this opportunity to confirm our pledge to our valued customers & confirm our dedication to boost their trust in us & maintaining our solid reputation & values. We will continue to work hard to maintain the standards we set from the start.



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SECOND:

About the report

Sustainability is defined as the study of how natural systems function, diversify & produce everything the natural environment needs to remain in balance. Sustainability also acknowledges that human civilization provides resources to sustain our contemporary way of living. We live in a modern, civilized world where we consume many natural resources daily. Sustainability & sustainable development focus on the balance between calculating needs, our need to use technology economically & the need to protect the environment in which we live. Sustainability is not only related to the environment; it is also about the health of societies & ensuring that people do not suffer because of environmental legislation. It can also be said that it is an awareness of the company's positive impact on the environment & the surrounding community, & its keenness to mitigate any negative effects caused by the company's operations by adopting initiatives that take into account the three most important components of development, which are society, environment & economy.



Sustainability is of particular importance to the UAE, as the adoption of sustainability initiatives coincides with the vision of the country's leadership for an environment friendly future, within the framework of the green economy strategy launched by His Highness Sheikh Mohammed bin Rashid Al Maktoum, Vice President & Prime Minister of the UAE & Ruler of Dubai, may God protect him.

This strategy encourages companies to play a greater role in developing society & protecting the environment, through initiatives that advance Emiratization, support entrepreneurs & ensure environmental safety. As part of our keenness to assist the state in achieving goals in the field of sustainability, consolidating the foundations of a sustainable society & promoting economic, social & environmental development.

In order to promote & support sustainable development, we are pleased to present to you the third sustainability report of Ras Al Khaimah White Cement & Construction Materials Company & its subsidiaries. This report covers our performance in relation to sustainable development for the Fiscal Year ending on 31 March 2026. This report reviews the social performance, environmental performance & corporate governance.



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THIRD:

Who we are

a. Ras Al Khaimah White Cement Company

Ras Al Khaimah Co. For White Cement & Construction Materials PSC is a group of companies, that manufactures & distributes white cement, lime & concrete blocks. Joint Stock Company listed on the Abu Dhabi Securities Exchange. Founded - in the Emirate of Ras Al Khaimah in the United Arab



Emirates by virtue of Emir Decree No. 13/81 issued by His Highness the Ruler of Ras Al Khaimah on October 3, 1981 & in accordance with the Memorandum of Association & Articles of Association of the company & in accordance with the provisions of Federal Law No. (8) For the year 1984 Regarding commercial companies & the laws amending it.

Ras Al Khaimah Co. For White Cement & Construction Materials group comprises of RAK White cement, Noora & Modern Block Factory:

Company Name	Property %	Country Founding	Main activities
Modern Block Factory	100%	UAE	Manufacture of concrete blocks, Paving works interlocking & Interlocking tiles.
Ras Al Khaimah Lime Co. Noora	100%	UAE	Manufacture of lime products.



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b. Members of the Board of Directors for the Fiscal Year ending on 31 March 2026:

Name	Position
1. Mr. Himanshu Kapania	Chairman
2. Dr. Mohammed Abdul Latif Khalifa Al Shehhi	Deputy Chairman
3. Mr. Atul Daga	Member
4. Mr. Kailash Chandra Jhanwar	Member
5. Mrs. Deepa Raja Carbon	Member
6. Mr. Pradeep Kumar Surana	Member
7. Mr. Sharad Kumar Bhandari	Member

The committees of the Board of Directors are:

1. Audit Committee
2. Nominations & remunerations Committee
3. Investment Committee

c. Company ownership

- The following table includes the data of the largest shareholders in the company for the Fiscal Year ending on 31 March 2026:

Shareholder name	No. of owned shares	Ratio %
UltraTech Cement Middle East Investments Limited	329,813,657	65,94

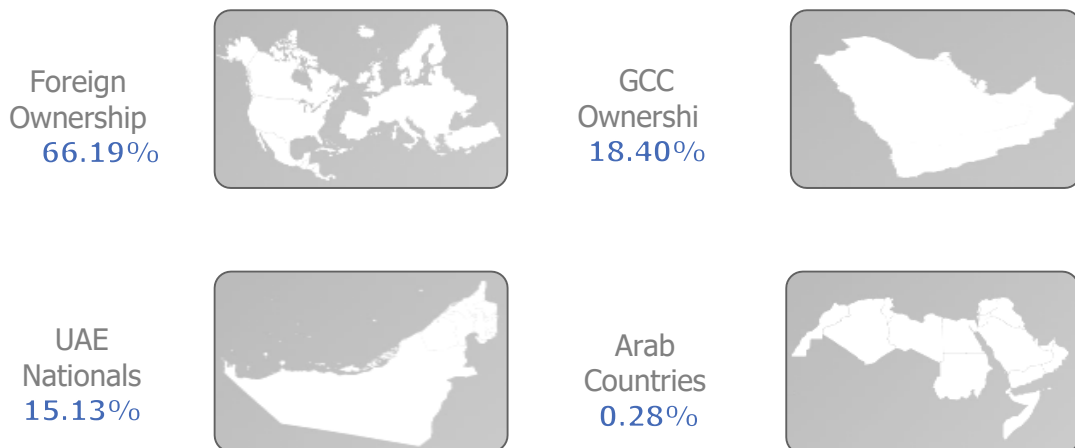


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- Statement of the composition of the shareholders in the table below for the for the Fiscal Year ending on 31 March 2026:

Shareholder category	Shareholding ratio		
	Individuals	Companies	Total %
1. Foreign Ownership	0.23%	65.96%	66.19%
2. UAE Nationals	14.23%	0.90%	15.13%
3. GCC Ownership	15.58%	2.82%	18.40%
4. Arab Countries	0.27%	0.01%	0.28%
Total	30.31%	69.69%	100.00%

- The percentage of ownership distribution of the company's shareholders for the Fiscal Year ending on 31 March 2026:





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d. Our products



Quick Lime Powder



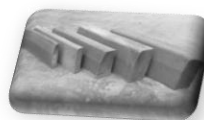
White Cement Clinker



Dolomitic Lime Lumps



Interlocks



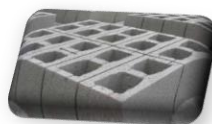
Kerbstones



Hydrated Lime Powder



Quick Lime Lumps



Concrete Blocks

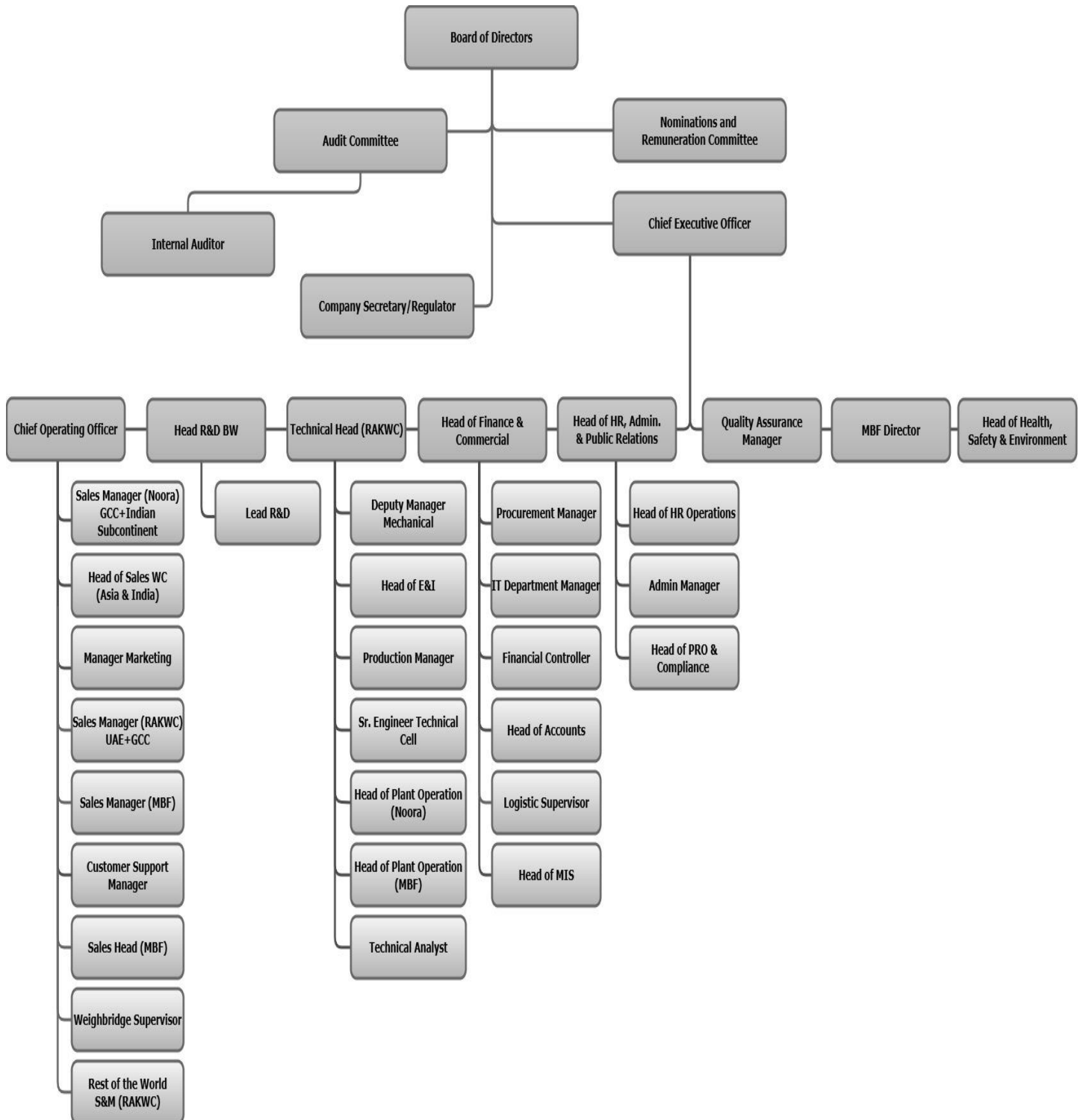


White Portland Cement



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e. Organizational Chart



FORTH:

Sustainable Development Goals

The Sustainable Development Goals (SDGs), also known as the Global Goals, were adopted by the United Nations in 2015, these goals have the power to create a better world by 2030, by ending poverty, fighting inequality & addressing the urgency of climate change. Here are the efforts of Ras Al Khaimah White Cement Company in achieving some of the development goals as summarized in the table below: -

	<ul style="list-style-type: none"> ◆ Hire local employees.
	<ul style="list-style-type: none"> ◆ Offer health insurance to employees. ◆ Provide safety health and welfare at work & raising awareness about health in the workplace.
	<ul style="list-style-type: none"> ◆ We uplift, support and empower women in our company. ◆ There is no gender discrimination in remuneration. ◆ We provide new mothers with extended maternity leave and flexible working hours.
	<ul style="list-style-type: none"> ◆ The company has subsidiaries that contribute to achieving economic diversification.
	<ul style="list-style-type: none"> ◆ Enable everyone to participate in non-discrimination policies.



FIFTH:

The Environmental Dimension

Responsible dealing with the environment to avoid the depletion or degradation of natural resources & to preserve the environment in the long term, the environmental protection element is considered the third element & a focus for the future of humanity. Environmental sustainability helps to ensure that the needs of the world's population are met without compromising the ability of future generations to meet their needs, by working to reduce the



harmful effects of productive activities on the environment, rational consumption of non-renewable resources, & recycling waste. In light of this, Ras Al Khaimah White Cement Company is committed to protecting & improving the environment using modern filters to treat the dust rising from the kilns, planting trees, as well as the daily spraying of roads, empty spaces & raw material sites, as well as the company has advanced equipment to detect dust.

1. Greenhouse Gas Emissions

- Total Co2 Emissions in MT per Clinker production: 0.98 MT/MT Clinker.
- Direct Co2 Emission in MT: 318,196 MT.

2. Emission intensity

Scale factor	%
Revenues	0.23%
Sales Quantity	84.53%
Production units	88%



3. Energy consumption

- Usage of Energy Mw/Hr.: 5.43 MW/hr.

4. Energy density

Scale factor	Total
Revenues	0.34
Sales Quantity	126.25
Production units	131.00

5. Energy blending

Scale factor	%
Pet coke	99.56%
Natural gas	-%
Furnace Oil	0.44%

6. Water consumption

- The total water consumption is 207,667 M3.

7. Operational Environmental

- The company follows an official environmental policy.
- The company follows certain policies for waste, water, energy &/or recycling.
- Our company is ISO 14001.2015, Environmental Management System certified.



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8.,9. Environmental control

- The management team monitors &/or manages sustainability issues.
- The Board of Directors monitors &/or manages issues related to sustainability. (We duly follow environmental monitoring in accordance with MOCCE requirements).

10. Climate risk mitigation

- The total amount invested - annually - in climate-related infrastructure, resilience, & product development is 2,137,277.39 AED to improve the company's environmental infrastructure.

SIXTH:

The Social Dimension

The process of sustainable development includes human development aimed at improving the level of health care & education, as well as the element of participation. The definition of sustainable development emphasize that development should be by participation so that people participate in making development decisions that affect their



lives, where the human being is the focus of the definition presented about Sustainable development, & the important element to which the definition of sustainable development refer - also - is the element of justice or equity & equality.



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1. CEO Salary average

- Total CEO Remuneration to average full time equivalent. Ratio 19.54%.
- The company has reported this scale in its regulatory registrations.

2. Rate the salary is between the male & the female

- Average male wage to average female wage Ratio 0.51%.

3. The employee turnover rate

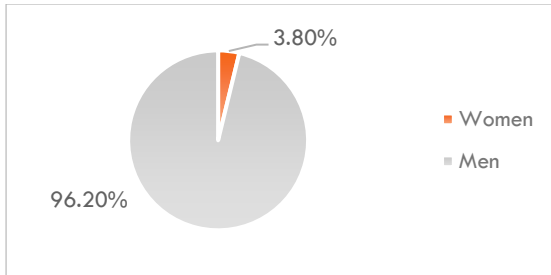
Ras Al Khaimah White Cement Company is keen to reduce the employees' turnover as much as possible by employing the right person in the right place, ensuring the safety in the work & creating the employee-friendly work environment, provide the necessary transportation to & from work.

- Percentage: year-to-year change of full-time 11.76%.
- The Company does not have any change year after year for part-time employees.
- There is no change in the company year after year for contractors/consultants.

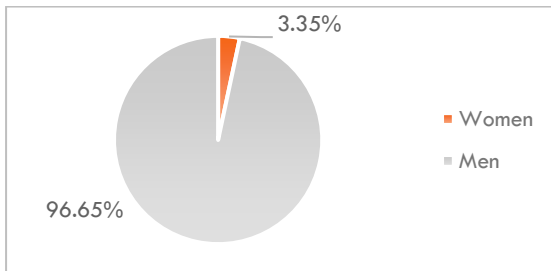
4. Diversity Between the two genders

Ras Al Khaimah White Cement Company adopts a corporate culture that aims to support & enhance the work of females. Likewise, there is no discrimination in remuneration when the value & quality of work is equal. In addition to enabling, everyone to participate this is due to the company's non-discrimination policy. In line with the laws of the United Arab Emirates & the global trend to achieve gender equality, we will continue to seek to create new opportunities & increase the number of female employees in addition to enhancing their contribution to sustainable development.

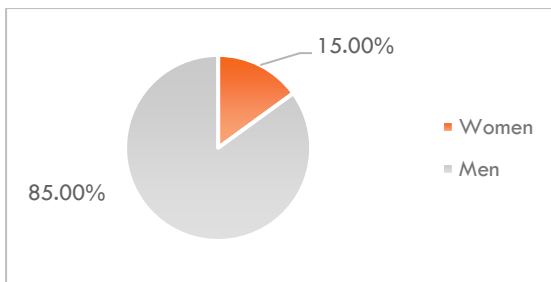
- Percentage: The total number of employees in the institution, which are occupied by men & women?



- Percentage: The lower & middle positions occupied by men & women?



- Percentage: Senior & executive positions held by men & women?



5. Ratio Temporary workers

- There are no part-time employees in the company.
- There are no employees in the company who work as contractors &/or consultants.



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6. Non-discrimination

- Ras Al Khaimah White Cement Company is committed to providing equal opportunities at work & in private employment decisions (such as appointment, salaries, & promotions), there is no discrimination against the employees on the basis of color, gender, identity or religion.

7. Injury rate

- Ras Al Khaimah White Cement Company is working to create a safe work environment for workers & raise the level of efficiency of preventive measures, which has led to a reduction in the frequency of work injuries. The rate of recurrence of injuries: 0.27%.

8. Global health & safety

- Ras Al Khaimah White Cement Company places human health at the forefront of its priorities, & deals with maintaining & upgrading it as one of the most important goals in the process of sustainable development. As a government institution; the Company is committed to applying the best international practices that ensure the safety of all concerned. The administration also applies to a system based on providing a healthy work environment & providing health insurance for employees.

9. Child & Forced Labor

- The company follows a child labor policy under Article No. 44 of the company's policy when hiring employees: the applicant must be at least 18 years old.
- The policy also applies to suppliers & sellers.



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10. Human Rights

- The Ras Al Khaimah White Cement Company follows a human rights policy.
- The company's human rights policy includes suppliers & sellers.

11. Emiratization

- The percentage of Emirati employees for the Fiscal Year ending on 31 March 2026 reached 7.21%.

12. Community investment

- The company donated construction materials (Block, Interlock, and Kerbstone) to many community organizations, individuals, and public benefit associations

SEVENTH:

Governance

Ras Al Khaimah Co. For White Cement & Construction Materials takes great care of the issue related to applying the corporate governance & discipline & is fully committed to the provisions of applicable legislation, including the provisions of the Chairman of the Board of Directors of Securities & Commodities Authority (3/Chairman) of 2020 concerning Approval of Joint Stock Companies Governance Guide. The Board of Directors is



responsible for the shareholders of the company & its customers for the proper & strict application of the principles of governance by achieving the required discipline in the management of the company in accordance with the international standards & encourages the Board of Directors of the company to maintain a high level of transparency.



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1. Diversity of the Board of Directors

- In accordance with Article No.19 of the Articles of Association of the Company, The Company shall be managed by a Board of Directors consisting of (7) members elected by the General Assembly of shareholders through secret cumulative voting in accordance with the corporate governance rules issued by the Securities & Commodities Authority. In all cases, upon selecting the non-executive members of the Company, it shall be taken into consideration that the member is able to allocate sufficient time and attention to his membership and that this membership does not represent a conflict with his other interests. It is not required the majority of the members of the Directors including the Chairman, be citizens of the United Arab Emirates.

- The percentage of the total board seats occupied by women & men.

Board Directors seats	Men	Women
7	6 (85.71%)	1 (14.29%)

- Percentage of committee seats held by women & men.

No. of committee	Women	Men	Committee seats	%
3	-	2	2	-

2. Independent Board Members

- The company's board of directors & its executive management are bound by the rules & procedures stipulated in Article (40) of the rules for candidacy for membership of the board of directors No. (2) Non-executives who must have practical experience & technical skills for the interest of the company.



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- Percentage: the total board seats occupied by independent board members

Board Directors seats	Independent	Non-Independent	%
7	3	4	42%

3. Salaries with incentives

- Executives are not get incentives for achieving sustainability

4. Supplier Code of Conduct

- Ras Al Khaimah White Cement Company is committed to the highest ethical & legal standards in the conduct of business. The company requires everyone who does business with it to acknowledge, & agree to abide by, the policies & principles stipulated by the company & these rules apply to all providers of goods / services & its subsidiaries.
- During the year, suppliers will be required to formally certify their compliance with the rules.

5. Ethics & anti-corruption

- UAE is one of the leading countries in the fight against corruption, UAE issued laws that criminalize & hold anyone involved in acts of corruption accountable, whether in the public or private sectors. Articles 234-239 of the UAE Penal Code stipulate provisions for combating bribery and corruption, and the consequences of a public official committing these crimes.



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- Ras Al Khaimah White Cement Company adheres to & follows the anti-corruption policy. In addition, the company has internal policies & controls that help the company to combat corruption.
- The percentage of compliance of the company's workforce is 100%.

6. Data privacy

- Ras Al Khaimah White Cement Company & its subsidiaries are committed to providing the highest standards of privacy & protection with regard to the collection & use of personal information of their customers, based on applicable data protection laws & regulations.
- The company abides by the rules followed in the United Arab Emirates with regard to data privacy.

7.,8.,9. Sustainability Reports, Disclosure & Validation Practices

- This report is the fifth sustainability report published by the company, & the management gives priority to developing the report continuously to reach the best required standards & to rely on the global initiative or initiatives adopted by the United Arab Emirates & its approval by accredited parties or offices so that the company can verify the main performance indicators.