



Al Seer Marine Supplies & Equipment Company PrJSC

MANAGEMENT REPORT

For the period ended 30 June 2026



Financial Highlights

Al Seer Marine Key Figures as of 30 June 2026

579 M

Revenue
(17% YoY¹ decrease)

7,830 M

Total Assets
(3% YoY¹ decrease)

68 M

Gross Profit
(24% YoY¹ decrease)

3,931 M

Total Liability
(1% YoY¹ decrease)

156 M

EBITDA
(46% YoY¹ decrease)

3,899 M

Total Equity
(6% YoY¹ decrease)

(233 M)

Net loss
(21% YoY¹ Improvement)

93 M

Net Profit (before
investments fair
value adjustment)
(36% YoY¹ decrease)

3,186 M

Total Debt
(3% YoY¹ decrease)

Note: Figures in AED
1: H1-2026 vs. H1-2025

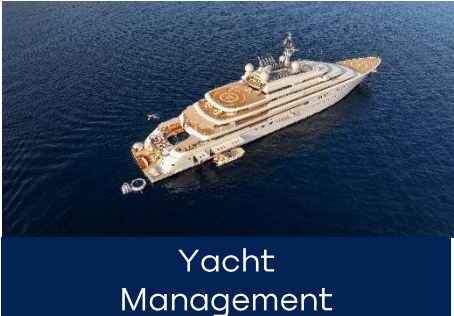


Our Organization

Al Seer Marine at a Glance

Overview	Al Seer Marine is a global maritime organization headquartered in Abu Dhabi. Our extensive service portfolio encompasses commercial shipping, yachting, boat building, large-scale 3D printing, unmanned vessel platforms and capabilities, and cutting-edge technological innovations. We seamlessly integrate top-tier services, innovative technological solutions, and a proven track record of operational excellence.
Vision	Al Seer Marine aims to sustain its leadership position in the global maritime industry by expanding our Commercial Shipping fleet sustainably, pioneering within Innovation, Defence, and Technology segments, and delivering unparalleled luxury Yacht Management services. Our unwavering commitment to creating exceptional value for our shareholders and customers will drive sustainable growth and industry transformation.
Mission	Al Seer Marine is committed to delivering exceptional maritime solutions that drive sustainable growth and exceed customer expectations. We specialize in Commercial Shipping, Yacht Management, and Innovation, Defense, and Technology, fostering technological advancement and operational excellence.
Strategy	Al Seer Marine's business strategy is centered on becoming a global leader in the maritime industry, driven by a vision of value creation for shareholders and customer satisfaction. Focusing on delivering innovative, sustainable solutions in commercial shipping, maritime operations, and boatbuilding, while maintaining financial competitiveness.

Business Lines



Financial Results

Income Statement

Revenue - Al Seer Marine reported total revenue of AED 579 million in H1 2026, a 17% decrease year on year, reflecting lower contributions from certain business lines. - The Group's diversified operations remained resilient despite disruption in regional shipping routes.	698 579 H1-2025 H1-2026
Gross Profit Gross profit was AED 68 million in H1 2026, compared with AED 90 million in H1 2025, reflecting lower revenue and changes in business mix.	90 68 H1-2025 H1-2026
EBITDA EBITDA was AED 156 million in H1 2026. Net profit before fair value adjustments to the investment portfolio was AED 92.9 million, demonstrating the resilience of core operations amid regional shipping disruption.	291 156 H1-2025 H1-2026
Net Loss The statutory net loss narrowed by 21% year on year to AED 233 million, primarily reflecting lower fair value losses on the investment portfolio.	-294 -233 H1-2025 H1-2026

Note: Figures in AED million



Financial Results

Balance Sheet

- Al Seer Marine maintained an AED 7.8 billion asset base at 30 June 2026, comprising AED 2.30 billion of non-current assets and AED 5.53 billion of current assets.
- Investments carried at FVTPL were AED 4.3 billion, reflecting fair value movements and share disposals; trade and other receivables were AED 746 million.
- Cash and cash equivalents remained broadly stable at AED 497 million, while total liabilities were broadly unchanged at AED 3.98 billion.
- The Group maintained a solid capital base, with shareholders' equity of AED 3.9 billion, including share capital of AED 1.0 billion and accumulated profits of AED 221.2 million.

AED M	H1-2025	H1-2026	YoY ¹ %
Total Assets	8,101	7,830	(3%)
Cash	490	497	1%
Total Liabilities	3964	3,931	(1%)
Borrowings	3,286	3,186	(3%)
Total Equity	4,137	3,899	(6%)



1: H1-2026 vs. H1-2025

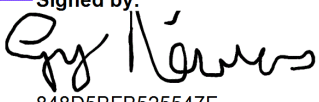
About Al Seer Marine Supplies & Equipment Company Pr.J.S.C.

Al Seer Marine Supplies & Equipment Company PrJSC is a private joint stock company listed in the Abu Dhabi security exchange market (ADX: ASM).

Al Seer Marine is a globally operating maritime organization with its headquarter in Abu Dhabi. Our extensive service portfolio encompasses yachting, commercial shipping, boat building, large-scale 3D printing, unmanned vessel platforms and solutions, and cutting-edge technological innovations.

We seamlessly integrate top-tier services, innovative technological solutions, and a proven track record of operational excellence. Al Seer Marine employs more than 1,200 people onboard and ashore from more than 50 nationalities.



Signed by:

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GUY NEIVENS
CHIEF EXECUTIVE OFFICER





Thank you!

Investor Relations

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