Discussion report and analysis of the board of directors

Date	30/07/2026
Name of the Listed Company	Fujairah Cement Industries PJSC
The period of the financial statements covered by the report	Period ended 30/06/2026
Overview of the main results during the financial period	Loss reported for the period –AED 2,272,441
Securities issued during the financial period	
Summary of the most important non-financial events and developments during the financial period	
Summary of operational performance during the financial period	Revenue for the period is AED 275,195,672
Summary of profit and loss during the financial period	Revenue for the period – AED 275,195,672 Gross Profit for the period – AED 43,653,319 Selling & Distribution Expenses – (AED 10,762,732) General & Admin. Costs – (AED 8,009,127) Production Idle Cost – (AED 5,179,715) Finance Costs – (AED 25,523,429) Other Incomes – AED 1,549,243 Net loss for the Period –(AED 2,272,441)
Summary of financial position as at the end of the financial period	Non-Current Assets – AED 969,932,685 Current Assets – AED 184,440,139 Total Assets – AED 1,154,372,824 Equity & Reserves – AED 139,764,207 Non-Current Liabilities – AED 175,338,602 Current Liabilities – AED 839,270,015 Total Equity & Liabilities – AED 1,154,372,824
Summary of cash flows during the financial period	Cash and Bank Balance as at 01.01.2026 – AED (24,588,068) Cash Flow from / (used) Operating Activities – AED 33,063,463 Cash Flow from / (used) Investing Activities – AED (2,106,952) Cash Flow from / (used) Financing Activities – AED (29,357,747) Cash and Bank Balance as at 30.06.2026 – AED (22,989,303)
Main performance indicators	Gross Profit Ratio – 15.86% Net profit Ratio – 0.83% Cash profit Ratio –10.39% Earnings Per Share (UAE Dirhams) – (0.006)
Expectations for the sector and the company's role in these expectations	

Expectations regarding the economy and its impact on the company and the sector	The economy is expected to remain stable through Q2-2026, supported by ongoing construction and infrastructure activity in the UAE, which continues to benefit the cement sector. Demand should stay steady, helping the company maintain revenue levels even as geopolitical tensions in the region create some uncertainty in logistics and export routes. High borrowing costs and strong competition will still pressure margins, so managing expenses and improving efficiency remain essential. Overall, the environment offers solid demand opportunities, but protecting profitability will depend on disciplined cost control and operational stability.
Future plans for growth and changes in operations in future periods	
The size and impact of current and projected capital expenditures on the company	
The developments of the implementation of projects, plans and transactions and deals that were discussed by the company's board of directors in the report for the previous fiscal year	

General Manager

Saeed Ahmed Ghareib Alsereidi