Template for discussion report and analysis of the board of directors of the listed public shareholding company

Date	11th August 2026
Name of the Listed Company	Abu Dhabi National Insurance Company PJSC
The period of the financial statements covered by the report	First Half 2026
Overview of the main results during the financial period	ADNIC has demonstrated a strong underwriting performance, evidenced by a combined ratio of 95.2% and net insurance service results totaling AED 215.4 million. Furthermore, we have achieved Gross Written Premium (GWP) of AED 6.1 billion. Group consolidated investment income during first quarter 2026 was AED 150.4 million, 5.7% higher than the corresponding period last year. While financial markets experienced periods of temporary volatility, the Group benefited from solid growth in bond interest income and rental income, alongside robust disposal activity that reflected proactive and opportunistic portfolio management. ADNIC continues to focus on cost efficiency and operational discipline, as demonstrated by our expense ratio of 15.5%, which highlights our ongoing commitment to maintaining a lean and effective cost structure despite continued investments in business growth.
Securities issued during the financial period	None
Summary of operational performance during the financial period	ADNIC has demonstrated a strong underwriting performance, reflected in net insurance service results of AED 215.4 million. Strong UW performance at Combined ratio at 95.2% The Group delivered resilient financial performance in the first half of 2026, • navigating a complex and volatile global environment to report a net profit before tax of AED 225.1 million. The year-on-year net profit decrease of 13.8% was primarily due to the prudent recognition of war-related provisions. The net profit after tax is AED 201.0 million.
Summary of profit and loss during the financial period	(see table below)

AED'000	H1 2026	H1 2025	Change
Net insurance service result	215,367	258,462	(43,095)
Income from investment, net	150,431	142,383	8,048
Insurance finance income and expenses, net	(25,257)	(28,815)	3,558
Total income	**340,541**	**372,030**	**(31,489)**
Other operating expenses	(115,450)	(110,786)	(4,664)
Zakat and income tax expense	(24,075)	(25,960)	1,885
Profit for the period	201,016	235,284	**(34,268)**

<table>
<tr><td>Summary of financial position as at the end of the financial period</td><td>Total Deposits & cash: AED 674.39 million
Total Assets: AED 12.97 billion
Total Shareholders’ Equity: AED 3.66 billion</td></tr>
<tr><td>Summary of cash flows during the financial period</td><td>Net cash used in operating activities AED 74.3 million
Net cash used in investing and financing activities AED 58.9 million</td></tr>
<tr><td>Main performance indicators</td><td>
<table>
<tr><th></th><th>Jun-26</th><th>Jun-25</th><th>Change</th></tr>
<tr><td>Premium retention</td><td>33.7%</td><td>42.9%</td><td>-9.2%</td></tr>
<tr><td>Net claims ratio</td><td>74.5%</td><td>72.0%</td><td>2.5%</td></tr>
<tr><td>Expense ratio*</td><td>20.7%</td><td>21.0%</td><td>-0.3%</td></tr>
<tr><td>Combined ratio</td><td>95.2%</td><td>93.0%</td><td>2.2%</td></tr>
<tr><td>Return on equity</td><td>5.4%</td><td>6.7%</td><td>-1.3%</td></tr>
</table>
*incl. bad debt, risk adjustment and finance income (expense)</td></tr>
<tr><td>Expectations for the sector and the company's role in these expectations</td><td>Heightened tensions in the Middle east as of early 2026 have severely impacted the insurance sector, primarily driving a sharp surge in premiums for war risk, marine, aviation, and political violence coverage due to elevated risk in shipping corridors. The market is experiencing tighter capacity and high volatility in specialized lines.

ADNIC has proven its resilience to the major events and adequacy of the reinsurance protection for major events and has been able to manage the solvency which is higher than minimum regulatory requirements by incorporating the high standards of governance and risk management policy.</td></tr>
<tr><td>Expectations regarding the economy and its impact on the company and the sector</td><td>The UAE’s sustainable economic growth - underpinned by strong non-oil expansion, rising foreign investments, and the development of financial and tourism hubs – is accelerating the transformation of the insurance industry. Economic diversification is driving demand for more complex risk solutions, supporting a gradual shift toward specialty lines, enhanced underwriting discipline , and stronger capital management across the sector.

Alongside its commercial growth, ADNIC continued to strengthen strategic partnerships that support the UAE's national priorities. During the second quarter, the Company signed a strategic agreement with the Ministry of Foreign Affairs to provide a tailored insurance program for employees and their families, reflecting ADNIC's commitment to delivering innovative insurance solutions while supporting the wellbeing of government employees and contributing to the objectives of the UAE's Year of the Family.</td></tr>
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Future plans for growth and changes in operations in future periods	ADNIC has begun 2026 in expansion mode with the opening of a planned branch in India, located in GIFT City, the country's first International Financial Services Centre (IFSC) in Gujarat. The branch builds on ADNIC's existing cross-border reinsurance business in India and follows entry into the Saudi Arabia market, demonstrating the company's wider international growth objectives. It will also diversify ADNIC's revenue while supporting clients in a high-growth market. Looking ahead, ADNIC's positive outlook for the remainder of 2026 is supported by the strength of our underlying business and the expected normalisation of market conditions, which position the company for continued success. We remain a committed partner to the economies of the UAE and the other markets where we operate, actively supporting their long-term economic visions and contributing to sustainable growth.
The size and impact of current and projected capital expenditures on the company	Net capital expenditure for the half year ended 30 June 2026 was AED 12.29 million.
The developments of the implementation of projects, plans and transactions and deals that were discussed by the company's board of directors in the report for the previous fiscal year	The company's board of directors noted the progress in implementation of the company's strategy.

Jugal Kishore Madaan

Acting Chief Executive Officer

Signature:

11 Aug 2026

Company's Seal: